

# Report to Investors For Year 2025



(October 1, 2024 – September 30, 2025)

## Review of 2025

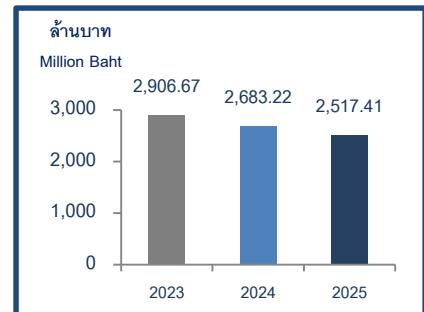
- The revenue from sales in 2025 was 2,517.41 million Baht, decreased from the same period of last year 165.81 million Baht or 6.18%. Such are the results of economic growth, which is still behind expectations and leads to a smaller index of industrial output. The fact that the weak spending power of workforce and the high volume of household debt really affect the automotive loan approval from financial institutions.

## Overview

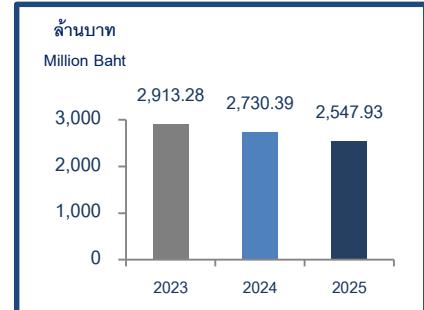
- Total comprehensive income of 2025 was 346.59 million Baht, an increase of 54.53 million Baht or 18.67% from 2024. The performance derived from the efficiency in production cost management, causing raw material prices to decrease, and the Company managed expenses effectively.
- According to the Federation of Thai Industries, the Thai automotive industry during January – August 2025 remained in a slowdown, with automobile production of approximately 947,700 units, down 5.8% year-on-year, while motorcycle production expanded 9.7% in September 2025. Key challenges include tight business liquidity, slow recovery in consumer purchasing power, and persistently high household debt, resulting in stricter auto loan approvals by financial institutions, particularly for retail customers.
- Intense competition from electric vehicles both domestically and internationally has pressured manufacturers to accelerate adjustments to product structures and costs to align with the technological transition of the global industry. In addition, fluctuating energy and raw material prices, economic uncertainty in several regions, and geopolitical tensions, especially in the Middle East, remain risk factors to the stability of production costs and supply chains

TSC will closely monitor the situation and adjust the business plans to catch up to upcoming situations.

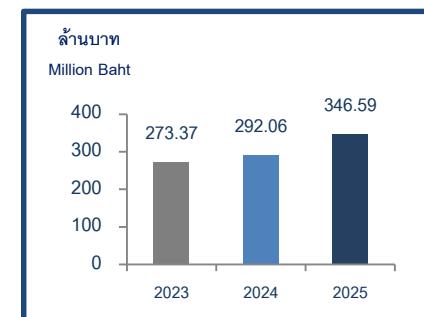
รายได้จากการขาย/Revenue from Sales



รายได้ทั้งหมด/Total Revenues



กำไรขาดทุนเบ็ดเต็ม/Comprehensive Income



สินทรัพย์รวม/Total Assets

