



YONG CONCRETE PUBLIC COMPANY LIMITED (Head Office)

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No. YC 11/2026

March 30, 2026

Subject: Invitation letter to the 2026 Annual General Meeting of Shareholders (AGM)

To: The Shareholders of Yong Concrete Public Company Limited

Enclosures:

1. Annual report and Financial Statement 2025 in QR Code format
2. Personal profile of the nominated directorial candidates
3. The Company's Articles of Association Concerning the Shareholders' Meeting
4. Conditions and Procedures for registration and proxy granting
5. Registration Form for E-AGM
6. Proxy Form A, Form B and Form C

The Board of Directors of Yong Concrete Public Company Limited (the "Company") has resolved to convene the 2026 Annual General Meeting of Shareholders on Wednesday, April 29, 2026 at 1:30 p.m., which will be conducted via electronic means (E-AGM) through the system provided by OJ International Co., Ltd., to consider the following agenda items:

Agenda 1. To acknowledge the report on the Company's operating results of the year 2025

Background and Rationale:

The operating results of the Company for the year 2025 appear in the Annual Report as submitted to the shareholders together with this notification. (as per Enclosure 1)

Board of Directors' Opinion:

It was considered appropriate to report the Company's operating results for the year 2025 to the AGM for acknowledgement.

Voting:

This agenda is for acknowledgment; no voting is required.

Agenda 2. To consider and approve the Company's financial statements for the year ended December 31, 2025.

Background and Rationale:

The annual financial statements for the year ended December 31, 2025 have been reviewed by the Audit Committee and audited by the independent auditor, as presented in the Annual Report and delivered to the shareholders together with this invitation.

Board of Directors' Opinion:

It was considered appropriate to propose to the AGM to consider and approve the annual financial statements ended December 31, 2025.

Voting:

This agenda requires the majority of the total votes of the shareholders in attendance and eligible for voting.

Agenda 3. To consider and approve the allocation of profit as legal reserve and dividend payment for the year 2025 operating results.

Background and Rationale:

The Company has a dividend payment policy of not less than 40% of the net profit for the year after deduction of reserves as required by law and the Company's Articles of Association. However, the dividend payment must not exceed the retained earnings. In addition, if the Company has accumulated losses, no dividend will be paid.

The Company shall allocate net profit as a legal reserve of not less than 5% of the net profit, less accumulated losses (if any), until the reserve reaches 10% of the registered capital.

Yong Concrete Public Company Limited had retained earnings unappropriated as at December 31, 2025 was Baht 104,029,203 and legal reserve amounting to Baht 34,000,000 which accounted for 10% of the registered capital. It was resolved to propose to the shareholders' meeting to approve the dividend payment for the year 2025 at the rate of Baht 0.03 per share for 680,000,000 issued and paid-up shares amounting to Baht 20,400,000.

Comparison of dividend payments is as follows;

Item	2024	2025
1. Net Profit (Baht)	53,125,304	12,327,822
2. Number of shares (Shares)	680,000,000	680,000,000
3. Dividend per share (Baht per share)	0.06	0.03
4. Total dividend amount (Baht)	40,800,000	20,400,000
5. Dividend Payout ratio (%)	76.80%	165.48%

The Record Date for determining the shareholders entitled to receive the dividend is March 5, 2026, and the dividend will be paid on May 12, 2026.

Board of Directors' Opinion:

The Company's separate financial statements for the year ended December 31, 2025 showed a net profit of Baht 12,327,822. The Company had unappropriated retained earnings as at December 31, 2025 amounting to Baht 104,029,203 and a legal reserve of Baht 34,000,000, representing 10% of the registered capital.

It was resolved to propose to the shareholders' meeting to approve the dividend payment for the year 2025 at the rate of Baht 0.03 per share for 680,000,000 issued and paid-up shares, amounting to Baht 20,400,000.

Although the dividend payout ratio is higher than the net profit of the year, the Board of Directors has considered the Company's financial position and liquidity and is of the opinion that the Company has sufficient capacity to pay such dividend without affecting its future operations.

The Record Date for determining the shareholders entitled to receive the dividend is March 5, 2026, and the dividend will be paid on May 12, 2026.

The dividend payment rate is in accordance with the company's dividend policy.

Voting:

This agenda requires the majority of the total votes of the shareholders in attendance and eligible for voting.

Agenda 4. To consider and approve the director's remuneration of the year 2026

Background and Rationale:

According to the Public Limited Companies Act, B.E.2535 and Article 22 of Company's Articles of Associations specifies that "the Directors are entitled to receive the remuneration from the Company by consideration of the Shareholders' Meeting.

Board of Directors' Opinion:

The Board of Directors deems it appropriate to propose to the Annual General Meeting of Shareholders for consideration of the approval Remuneration of the Board of director for 2026.

1) Meeting allowances to the Board	2025	2026
- Chairman	45,000 Baht / Person /Time	45,000 Baht / Person /Time
- Chairman Audit committee	20,000 Baht / Person /Time	20,000 Baht / Person /Time
-Chairman of the Nomination and Remuneration Committee	-	20,000 Baht / Person /Time
- Director / Audit committee	15,000 Baht / Person /Time	15,000 Baht / Person /Time

- Nomination and Remuneration Committee	-	15,000 Baht / Person /Time
2) Other Remuneration	None	None

Note 1. Executive directors are not entitled to receive remuneration.

2. The total remuneration for the Board of Directors and sub-committees shall not exceed Baht 2,000,000 per year.

The Board of Directors, having compared with companies of similar size in terms of revenue and market capitalization, therefore proposes that the shareholders' meeting approve the directors' remuneration for the year 2026 as stated above.

Voting:

This agenda requires the majority of no less than two-thirds of the total votes of the shareholders in attendance and eligible for voting.

Agenda 5. To consider and approve the appointment of directors replacing those who retire by rotation.

Background and Rationale:

Pursuant to Section 71 of the Public Limited Company Act B.E. 2535 and Article 17 of the Company's Articles of Association, one-third of the directors shall retire by rotation at each Annual General Meeting of Shareholders. The directors who retire during the first and second years following the registration of the Company shall be selected by drawing lots. In subsequent years, the directors who have held office for the longest period shall retire. Retiring directors may be reappointed.

At the 2026 Annual General Meeting of Shareholders, the following directors are due to retire by rotation:

1. Mr.Sunpetch Slisatakorn Director / Executive Director / Managing Director /
Member of the Nomination and Remuneration Committee

2. Professor Witawat Rungruangphon Director / Audit Committee / Independent Director /
Member of the Nomination and Remuneration Committee

Board of Directors' Opinion:

The Board of Directors (excluding interested directors) has considered the qualifications, knowledge, capabilities, and experience of each director, as well as their performance of duties, and deems that both directors possess the qualifications required under the Public Limited Companies Act B.E. 2535 and relevant regulations, and do not have any prohibited characteristics.

The Board therefore deems it appropriate to propose to the shareholders' meeting to re-appoint Mr.Sunpetch Slisatakorn and Professor Witawat Rungruangphon, who retire by rotation, to serve as directors of the Company for another term.

The Board of Directors has also considered and determined that the individuals nominated as independent directors possess qualifications in accordance with the relevant laws and regulations governing independent directors.

Moreover, the Company provided shareholders with an opportunity to nominate qualified candidates for directorship during the period from December 18, 2025 to January 31, 2026; however, no shareholder proposed any candidate for consideration.

Voting:

This agenda requires the majority of the total votes of the shareholders in attendance and eligible for voting.

Agenda 6. To consider and approve the appointment of auditors, and their remuneration of the year 2026.

Background and Rationale:

Pursuant to Section 120 of the Public Limited Company Act B.E.2535 and Article 36 of the Company's Articles of Association, it is stipulated that the Annual General Meeting of Shareholders appoints the auditors and determines the audit fee on annual basis.

The Board of Directors and Audit Committee considered and deemed it appropriate to appoint the following auditors:

- Miss Yuvanuch Thepsongvaj Certified Public Accountant No. 5371 or
- Mr.Songchai Wongpriyaporn Certified Public Accountant No.10996 or
- Miss Kanokorn Phooripphanyawanit Certified Public Accountant No.10512 or
- Miss Sukanya Rodkroh Certified Public Accountant No.12089

of KPMG Phoomchai Audit Co., Ltd. to be the auditors of the Company for the year 2026, whereby any one of the auditors is authorized to audit and express an opinion on the Company's financial statements. The proposed auditors have served as the Company's auditors for the 7th consecutive year.

The audit fee for the year 2026 is proposed at Baht 1,840,000 (excluding other expenses), with details as follows:

Audit fee	2025 (Baht)	2026 (Baht)
Yong Concrete Public Company Limited	1,740,000	1,540,000
Prompt Transportation Company Limited	300,000	300,000
Total	2,040,000	1,840,000

Board of Directors' Opinion:

The Board of Directors has considered and resolved to propose to the shareholders' meeting to approve the appointment of Miss Yuvanuch Thepsongvaj Certified Public Accountant No. 5371 or

Mr.Songchai Wongpriyaporn Certified Public Accountant No.10996 or

Miss Kanokorn Phoorippanyawanit Certified Public Accountant No.10512 or

Miss Sukanya Rodkroh Certified Public Accountant No.12089

of KPMG Phoomchai Audit Co., Ltd. as the auditors of the Company for the year 2026, whereby any one of the auditors is authorized to audit and express an opinion on the Company's financial statements.

In the event that the aforementioned auditors are unable to perform their duties, KPMG Phoomchai Audit Co., Ltd. shall be authorized to designate another Certified Public Accountant of the firm to perform the audit in their place.

The Board of Directors also proposes to approve the audit fee of the Company and its subsidiaries for the year 2026 within the limit of Baht 1,840,000 (One Million Eight Hundred Forty Thousand Baht only).

The proposed auditors and the audit firm are independent and have no relationship or conflict of interest with the Company, its subsidiaries, management, major shareholders, or related persons.

Voting:

This agenda requires the majority of the total votes of the shareholders in attendance and eligible for voting.

Agenda 7. Other business (if any)

Shareholders are cordially invited to attend the 2026 Annual General Meeting of Shareholders via electronic means (E-AGM) on Wednesday, April 29, 2026 at 1:30 p.m. The registration will commence at 12:30 p.m. through the electronic meeting system provided by OJ International Co., Ltd.

In case shareholders wish to attend the meeting via electronic means (E-AGM), the Company requests shareholders or proxies to submit the Registration Form for the Shareholders' Meeting via Electronic Means (E-AGM), (as per Enclosure 5), along with identity verification documents to the Company by 24 April 2026 via email to company-secretary@yongconcrete.co.th Upon verification that the shareholder is listed as an eligible shareholder for the 2026 Annual General Meeting of Shareholders (Record Date) as determined by the Company on 5 March 2026, the Company will send the Username and Password to access the E-AGM platform to the shareholders via email address provided to the Company.

In the event that shareholders are unable to attend the meeting in person and wish to appoint a proxy to attend and vote on their behalf, please use either Proxy Form A or Proxy Form B. For foreign shareholders who have appointed a custodian as their securities depository and custodian, please use Proxy Form C (as per Enclosure 6). To protect the rights and interests of shareholders who are unable to attend the meeting in person, shareholders may appoint an independent director of the Company as their proxy to attend and vote on their behalf by using Proxy Form B.

Shareholders are requested to study the Guidelines for Attending the Shareholders' Meeting via Electronic Means (E-AGM) and Appointment of Proxy (as per Enclosure 4). The Company will conduct the meeting in accordance with its Articles of Association, Shareholders' Meeting (as per Enclosure 3).

In the case that shareholders who wish to have a proxy in paper form can request one via this specified e-mail company-secretary@yongconcrete.co.th from now until April 14, 2026.

The Record Date for determining the shareholders entitled to attend the 2026 Annual General Meeting of Shareholders and to receive the dividend was set on March 5, 2026.

The Company provided an opportunity for shareholders to propose agenda items in advance during the period from December 18, 2025 to January 31, 2026; however, no shareholder proposed any agenda item.

Yours sincerely,



(Mr. Sunpetch Slisatakorn)

Managing Director